

# THE STATE OF INCLUSIVE INSTANT PAYMENT SYSTEMS IN AFRICA

SIIPS 2023 • KEY TAKEAWAYS







The full SIIPS report is available at <a href="https://www.africanenda.org/siips2023">www.africanenda.org/siips2023</a>

BILL & MELINDA GATES foundation



### **About SIIPS 2023**

The second annual State of Inclusive Instant Payment Systems in Africa 2023 (SIIPS 2023) by AfricaNenda reviews the landscape of instant payment systems (IPS) in Africa and how well they meet the standards of inclusivity, especially for low-income consumers. The research, conducted by Cenfri, includes expert and stakeholder interviews, detailed case studies, and primary consumer research from five countries.

SIIPS 2023 was made possible through the partnership between AfricaNenda, the World Bank, and the United Nations Economic Commission for Africa (UNECA), with the generous support of the Bill & Melinda Gates Foundation and AfricaNenda's fiscal sponsor, Rockefeller Philanthropy Advisors (RPA).





# WHAT ARE INCLUSIVE INSTANT PAYMENT SYSTEMS (IIPS)

- Understanding the 2023 landscape of instant payment systems in Africa
- 3 End-user adoption of digital payments in Africa
- Spotlight on policy and regulatory harmonization for cross border payments
- **5**) Opportunities and trends to drive scale in IIPS
- **6** The next steps toward IIPS

# What are Inclusive Instant Payment Systems (IIPS)

# INSTANT PAYMENT SYSTEMS (IPS)

are retail payment systems that are multilateral—and open loop—and that enable digital push payments in near real time for use 24 hours a day, 365 days a year, or as close to that as possible.





# INCLUSIVE INSTANT PAYMENT SYSTEMS (IIPS)

process retail transactions digitally in near real-time and are available for use 24 hours a day, 365 days a year, or as close to that as possible. They enable low-value, low-cost push transactions that are irrevocable and based on open-loop and multilateral interoperability arrangements. Licensed payment providers have fair access to the system, and participants have equal input opportunities into the system. The central bank has a role in system governance. End-users have access to a full range of use cases and channels, as well as transparent and fit-for-purpose recourse mechanisms.

# THERE ARE FOUR TYPES OF IPS:



### **BANK IPS**

support bank access and bank-account-associated instruments.



### **MOBILE MONEY IPS**

operate on mobile money accounts provided by mobile money providers.



### **CROSS-DOMAIN IPS**

provide for account-to-account interoperability across banks and non-banks, and support transactions on both bank and mobile money accounts.



### **SOVEREIGN CURRENCY IPS** (or central bank digital currency IPS)

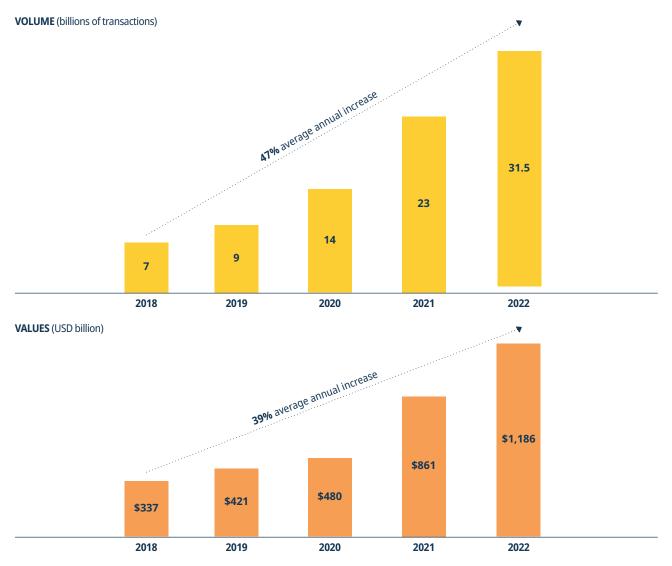
combines a sovereign currency instrument and a value transfer system between commercial instrument systems, institutional stakeholders, and individuals within an economy.

# Why IIPS matter

# Demand for instant digital payments is growing.

- → In 2021, 50% of adults in Sub-Saharan Africa made or received a digital payment—up from just 34% in 2017.\*
- → Since 2018, the average annual volume of transactions in Africa has increased at a rate of 47%, and the average value of transactions processed by IPS in Africa increased by 39%.
- → Continuing to serve this growing demand for all adults across the continent—including women, low-income adults, and MSMEs—will require access to affordable and accessible IIPS.
- \* According to the World Bank's Global Findex Database.

### IPS transaction volumes and values (n=22)



Note: The data in the figure above came from publicly available information on transaction flows or from the central bank or system operator.

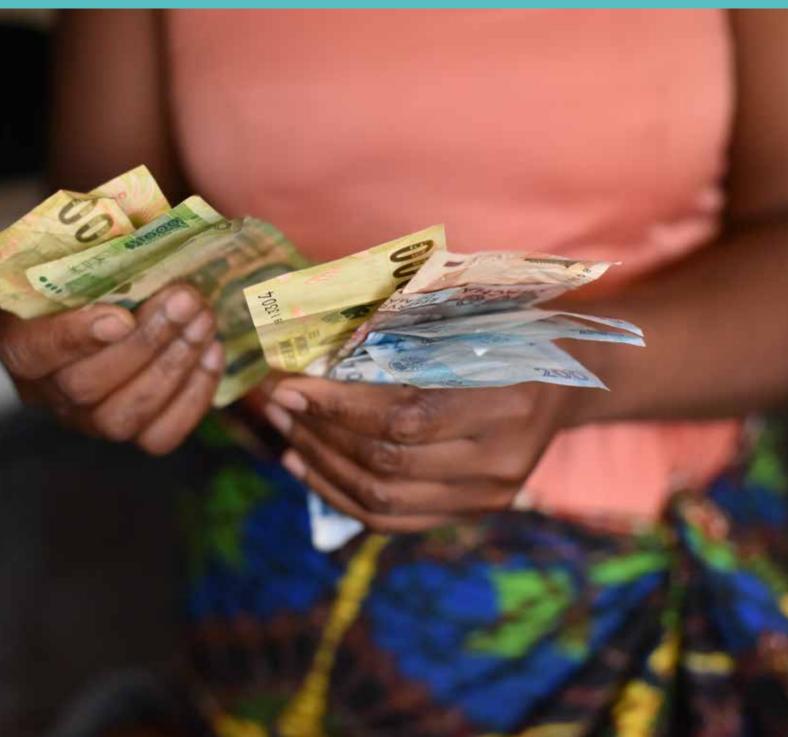
This data is available for 22 IPS. The data for 10 IPS were unavailable. As a result, the actual transactions volumes and value may be underestimated.

The data is missing from: SYRAD (Djibouti), Meeza Digital (Egypt), Gamswitch (The Gambia), MarocPay (Morocco), Virement Instantané (Morocco), PayShap (South Africa), TIPS (Tanzania), Tunisia mobile money, PAPSS and TCIB.

# IIPS are a necessary component of the digital public infrastructure in Africa.



- Expanding access to and use of digital payments to the broader population will require IIPS.
- → IPS provide a foundational payments layer of Africa's digital public infrastructure (DPI), which facilitates the delivery of essential government services and societal functions that underpin the digital economy.
- → IIPS can support digital trade in Africa, as part of the African Continental Free Trade Area (AfCFTA) mandate.



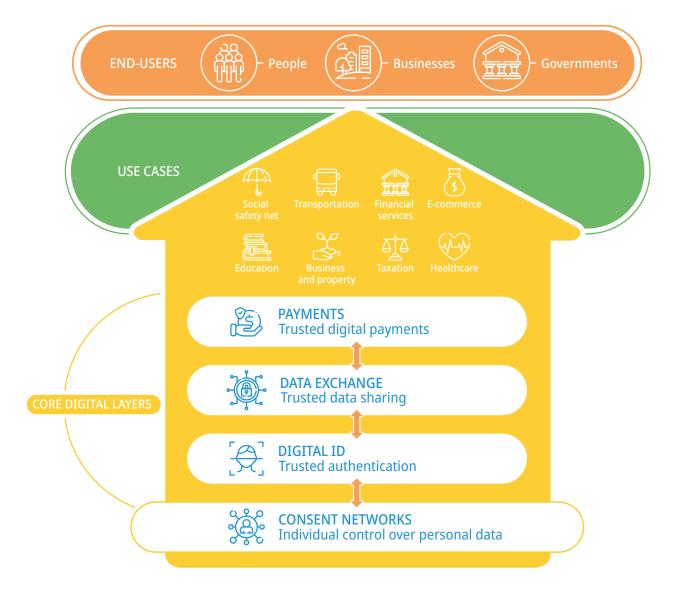


Diagram adapted from World Bank 2022.

# Payments are a pillar of DPI

The concept of DPI has gained significant global attention as one key to enabling inclusivity in the digital economy.

As Africa continues its transition to digitally driven services, including in retail payments, there is a growing need for inclusive instant payment systems that provide the foundations for a payments layer in the digital public infrastructure. DPIs facilitate essential government services and societal functions that are foundational in a digital economy (World Bank 2023a). Inclusive IPS in Africa can support the advancement of DPI, enabling digital payments access to all, and building domestic and regional resilience.

What are Inclusive Instant Payment Systems (IIPS)

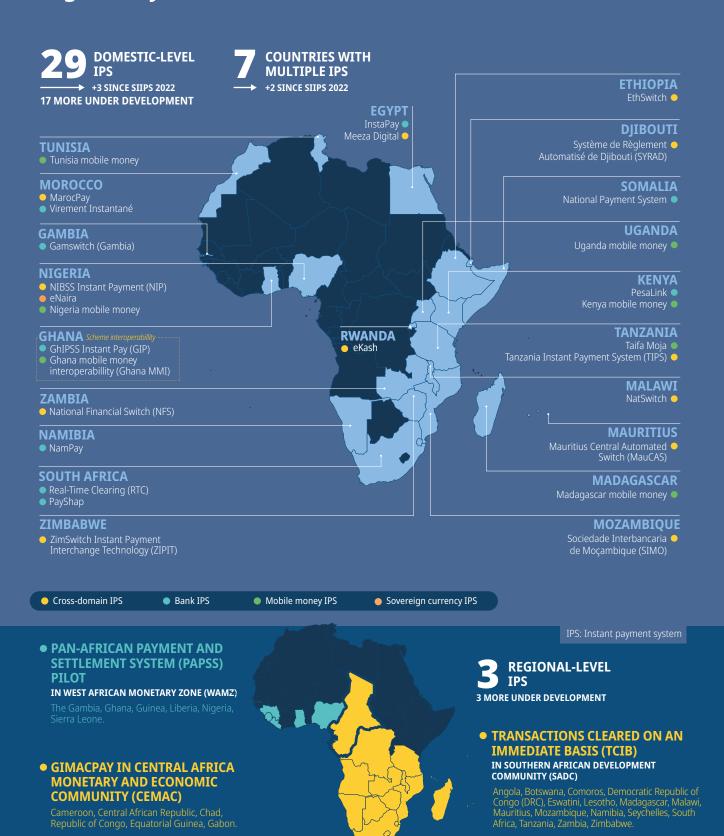


# UNDERSTANDING THE 2023 LANDSCAPE OF INSTANT PAYMENT SYSTEMS IN AFRICA

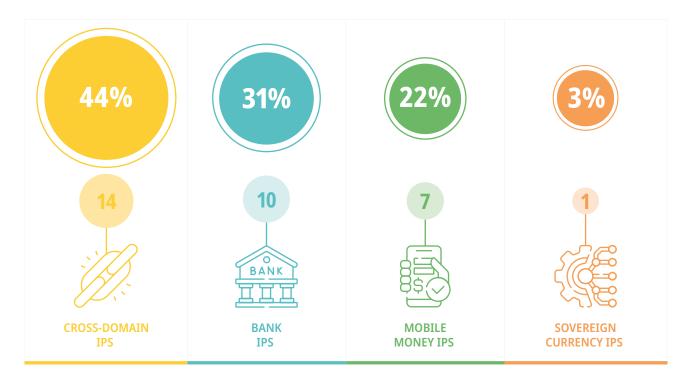
- 3 End-user adoption of digital payments in Africa
- Spotlight on policy and regulatory harmonization for cross border payments
- 5 Opportunities and trends to drive scale in IIPS
- 6 The next steps toward IIPS

# The 2023 landscape of IPS

Africa's 32 IPS are a mix of 29 domestic systems and three regional systems.



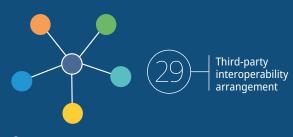
# Cross-domain systems dominate the IPS landscape. Third parties usually enable interoperability between the IPS and its participants.



Interoperability is an essential element of inclusivity, as it creates a level playing field between incumbents and new market players. Interoperability arrangment can be bilateral, multilateral, or involve a third party. Multilateral arrangements do not require a third-party, but complexity increases as more participants join. Third-party arrangements outsource clearing to a third party and are more sustainable in markets with no dominant player.

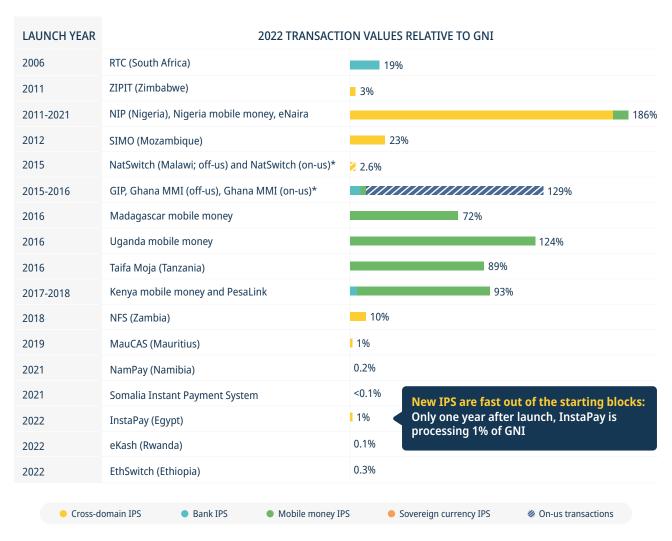


Kenya mobile money, Madagascar mobile money, and Taifa Moja in Tanzania operate under multilateral arrangements.



Third-party operator

### IPS are now processing more than 100% of GNI in three countries, and 10% or more of GNI in nine countries.

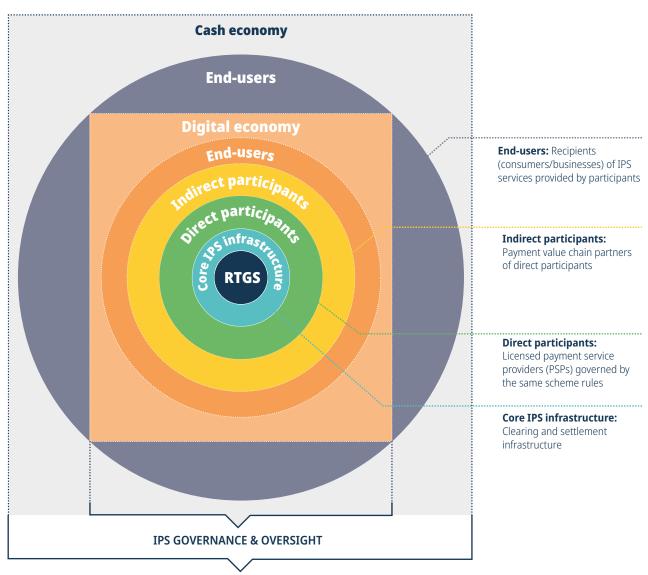


<sup>\*</sup>NatSwitch (Malawi) and Ghana MMI are the only IPS for which information on on-us transaction data is available.



- → The top six systems by value are all either mobile money systems or services
- → More disaggregated data reporting is needed to understand the sustainability of third-party-operated systems—only Ghana and Malawi report disaggregated data to show the breakdown between on-us and off-us transactions.

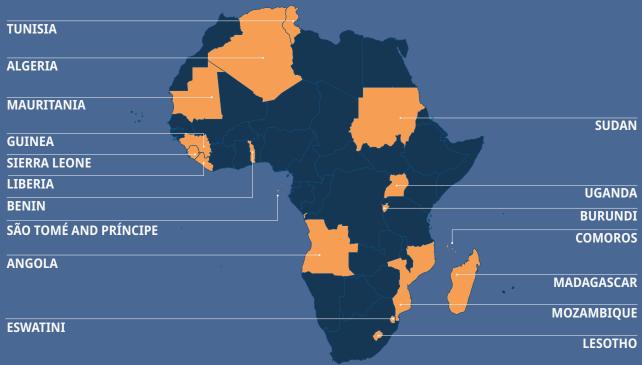
# Central banks, commercial banks, and MNOs are direct IPS participants. Fintechs tend to be indirect participants.



**REGULATION AND LEGAL FRAMEWORK** 

# 17 additional domestic IPS and three regional ones are in development.





### **7 COUNTRIES WITHOUT IPS:**

Regional IPS in development

Botswana, Cabo Verde, DRC, Eritrea, Libya, Seychelles, South Sudar

## COMESA

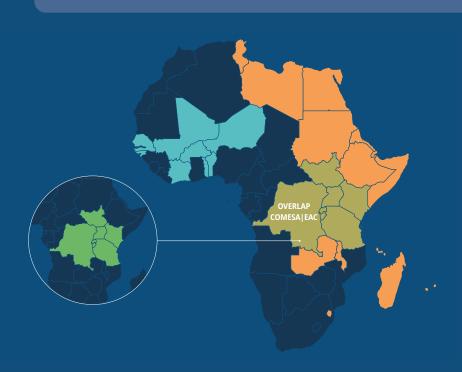
Burundi, Comoros, DRC, Djibouti, Egypt, Eswatini, Eritrea, Ethiopia, Kenya, Libya, Madagascar, Malawi, Mauritius, Rwanda, Seychelles, Somalia, Sudan, Tanzania\*, Tunisia, Uganda, Zambia, Zimbabwe.

#### EAC

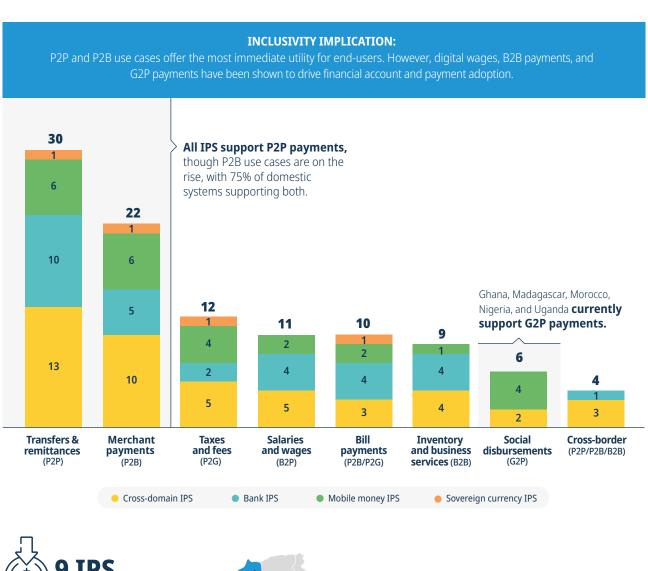
Burundi, DRC, Kenya, Rwanda, South Sudan, Tanzania, Uganda.

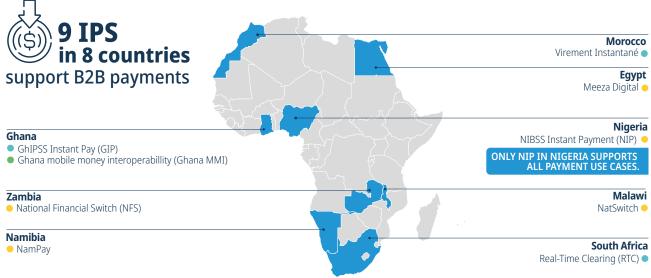
### **WAEMU**

Benin, Burkina Faso, Côte d'Ivoire, Guinea-Bissau, Mali, Niger, Senegal, Togo.



Person-to-person (P2P) and person-to-business (P2B) payments dominate. Business-to-business (B2B) and government-to-person (G2P) enablement is lagging—though they are needed to motivate uptake and drive scale.





# USSD channels and e-money instruments are the most prevalent.



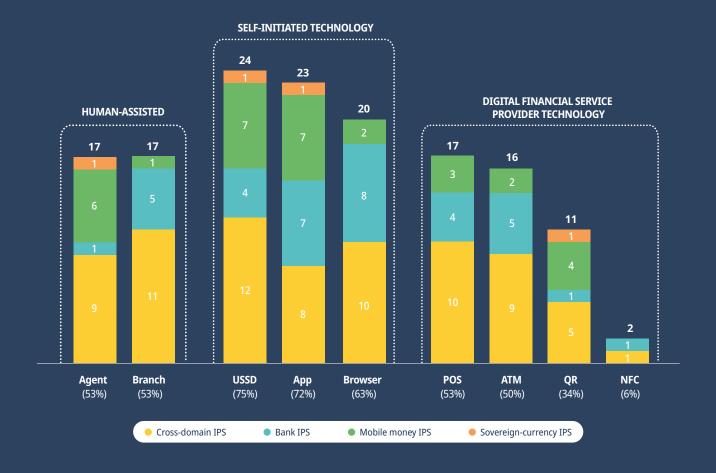
### **Channels**

- → 70% of domestic IPS in Africa support USSD channels—mostly mobile money and cross-domain.
- → App channels are the second most prevalent, but require smartphone functionality and internet connectivity, which continue to be a barrier in Africa.
- → QR code acceptance is on the rise.
- → Cross-domain and bank IPS support the largest number of channels. Mobile money IPS tend to support agent, USSD, and app channels.



### **Instruments**

- → E-money instruments prevail. All mobile money and cross-domain IPS support them.
- → Cross-domain systems also support a range of commercial money instruments, such as credit and debit EFT.
- → Bank IPS focus mainly on credit EFT with debit EFT as a secondary instrument.



### Africa's IPS are in the early stages of becoming inclusive.



### **Comparison to IPS Inclusivity Spectrum 2022**

- Six IPS moved from not ranked to basic: InstaPay and Meeza Digital (Egypt), Madagascar mobile money, NamPay (Namibia), TIPS and Taifa Moja (Tanzania).
- Two IPS moved to not ranked in 2023: Kenya mobile money and eKash (Rwanda).
- The number of Progressed IPS remain unchanged.

### Coverage and scale are key issues for IPS in 2023.

Geographic overlap could fragment the scale that regional IPS are hoping to achieve:

- → Six countries overlap between COMESA and EAC.
- → Nine countries overlap between COMESA and SADC (TCIB).

### Channel and function gaps limit the types of payments today's IPS can serve

P2P and P2B payments are essential for driving consumer adoption given their relevance and convenience; but B2B and G2P payment capabilities are essential for IPS to reach inclusive scale, given their volumes, values, and frequent, repeat nature.

Some geographies are served by private sector payment solutions with brand recognition and traction. These PSPs lack incentives to participate in IPS

Countries want robust private sector engagement, but dominant providers with their own payment architecture may resist joining a public PSP without clear incentives, opportunities for input, and transparent scheme rules and data.

### Is the future of IPS one of shared infrastructure?

Does each country need its own rails, or is there opportunity to build shared infrastructure to serve a region or set of associated countries such as a monetary union?



- What are Inclusive Instant Payment Systems (IIPS)
- 2 Understanding the 2023 landscape of instant payment systems in Africa

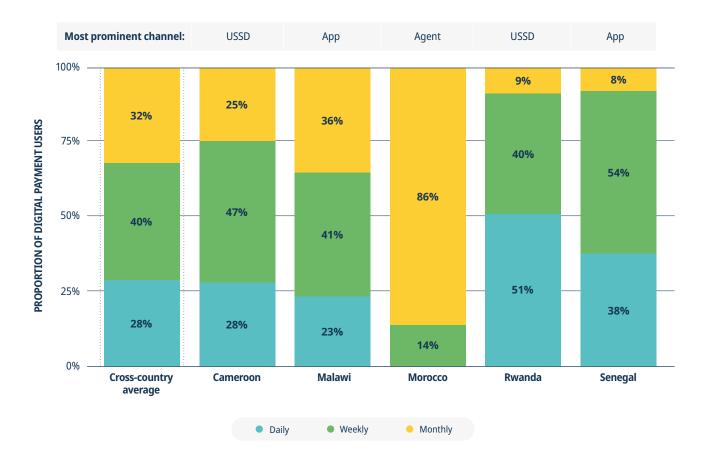


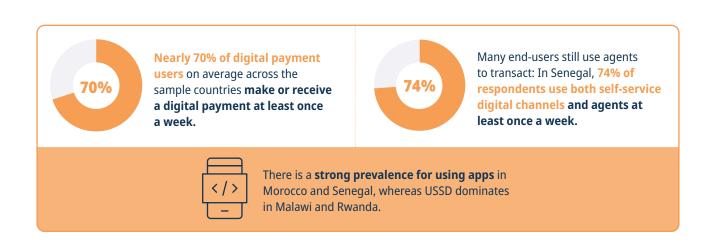
# **END-USER ADOPTION OF DIGITAL PAYMENTS IN AFRICA**

- Spotlight on policy and regulatory harmonization for cross border payments
- Opportunities and trends to drive scale in IIPS
- The next steps toward IIPS

# **End-user adoption**

# End-user payment adoption and usage are growing.





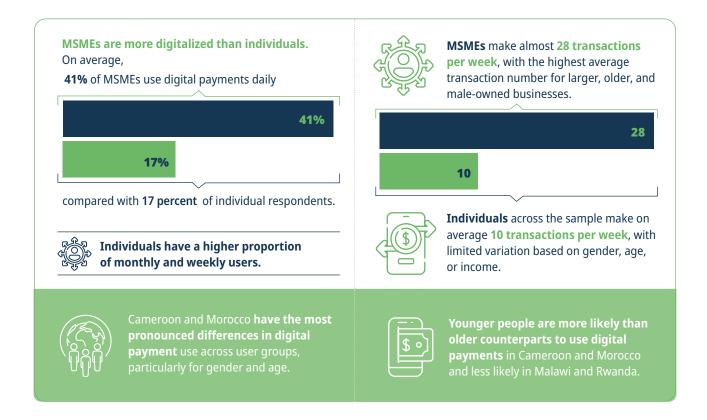
<sup>\*</sup> AfricaNenda sponsored consumer research for this report in Cameroon, Malawi, Morocco, Rwanda, and Senegal with a non-representative quantitative sample size of 100 respondents per country and qualitative sample of 20 respondents per country.

## Different user groups vary in their digital payment use. MSMEs make more digital transactions than individuals.

	ALL RESPONDENTS		INDIVIDUAL RESPONDENTS		MSME RESPONDENTS	
	MSME vs. individuals	Age	Gender	Frequency of income	Gender	Size of business
Cameroon	No significant variance	Younger use more	No significant variance	Frequent use more	Women use more	No significant variance
Malawi	MSMEs use more	Older use more	Men use more	No significant variance	Women use more	<b>Larger</b> use more
Morocco	Individuals use more	Younger use more	No significant variance	Frequent use more	Men use more	<b>Larger</b> use more
Rwanda	No significant variance	Older use more	Men use more	No significant variance		
Senegal	No significant variance		Women use more	No significant variance		<b>Larger</b> use more
two user groups ii	gradient: Gap in percer	digital payment users ti		<b>5</b> -9 pp	<b>1</b> 0-15 pp	Greater than 15 pp

use digital payments at least once a week.

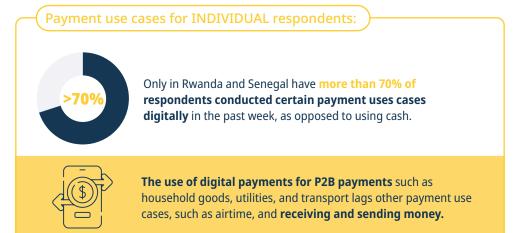
Note: The findings regarding age have been consolidated for MSME and individual respondents.



# Individual end users have embraced some uses for digital payments more than others. Buying airtime is particularly popular.

Senega	Rwanda	Morocco	Malawi	Cameroon	
Send mone [60%	Airtime [80%]	Pay for household goods [53%]	Airtime [54%]	Airtime [55%]	1
Airtim [75%	Pay for household goods [74%]	Airtime [38%]	Pay for household goods [51%]	Send money [59%]	2
Receive mone [65%	Transport [53%]	Pay for services [11%]	Utility payments [38%]	Save money [50%]	3
Save mone [85%	Receive salary [70%]	Receive salary [67%]	Send money [51%]	Receive money [59%]	4
Pay for househol good [40%	Save money [77%]	Save money* [67%]	Save money [44%]	Pay for household goods [40%]	5

<sup>\*</sup>Sample size <5 respondents



# For MSMEs, B2P payments to staff are the most digitalized use case. B2B use cases remain cash-based.

Ranking of payment use cases based on the proportion of MSME respondents that had the payment need at least once a week [% of transactions that are done digitally]

	Cameroon	Malawi	Morocco	Rwanda	Senegal
1	Receive customer payments [50%]	Receive customer payments [83%]	Receive customer payments [71%]	Receive customer payments [95%]	Receive customer payments [77%]
2	Supplier payments [39%]	Airtime payment for staff [81%]	Loan repayments [36%]	Airtime payment for staff [83%]	Supplier payments [41%]
3	Airtime payment for staff [100%] *	Supplier payments [52%]	Staff salaries [60%]	Loan repayments [47%]	Airtime payment for staff [50%]
4	Transport payment for staff [100%] *	Transport payment for staff [83%]	No other use cases were identified as being needed at least once a week	Save income [64%]	Transport payment for staff [25%]
5	Save business income [36%]	Save income [35%]		Transport payment for staff [100%]	Utility payments [29%]

Use cases for which less than 40 percent of respondents conducted a digital transaction over the past week.

Use cases for which between 40 and 70 percent of respondents conducted a digital transaction over the past week.

Use cases for which more than 70 percent of respondents conducted a digital transaction over the past week.

Note: The table displays and ranks the five payment use cases that have the highest proportion of MSME respondents experiencing this payment need at least once a week. The researchers assessed the following use cases: save business income, staff salaries, pay for government services, receive money from the government, utility payments, send staff money for transport, send staff money for airtime, supplier payments, receive customer payments, settle recurrent payments, and loan repayments.

### Payment use cases for MSME respondents:



Less than 50% of MSME respondents in Cameroon, Morocco, and Senegal conduct digital transactions for common



In Malawi and Rwanda, the primary MSME use cases are more digitalized—more than 80% of MSMEs use three out of the five of the leading use cases.



**Airtime and transport payments to staff,** as well as customer payments, are highly digitalized.

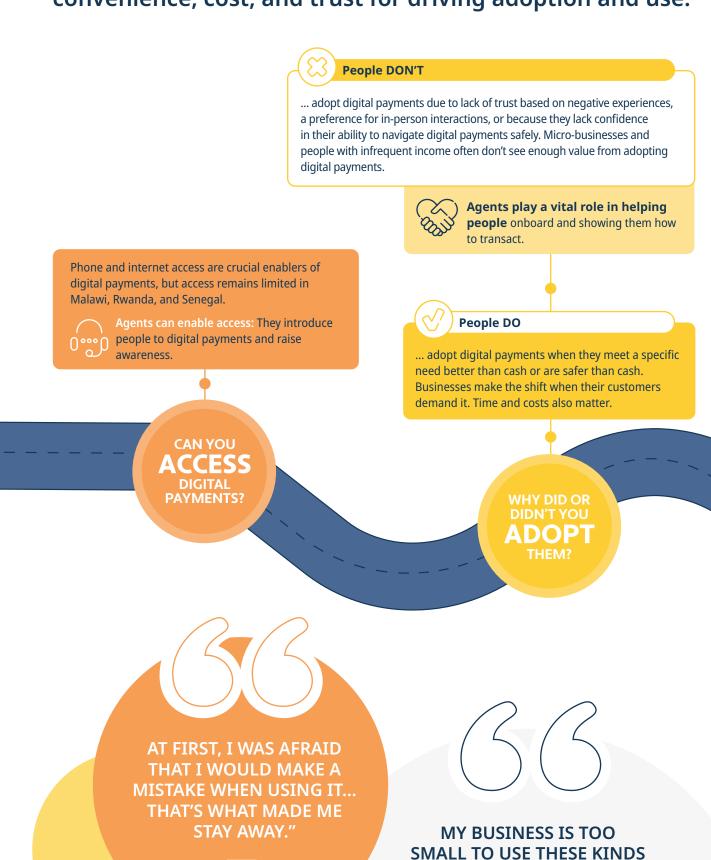
payment use cases.



**Cash still dominates B2B** use cases such as supplier payments in all markets.

<sup>\*</sup> Sample size < 5 respondents

# End-user interviews reveal the role of infrastructure, convenience, cost, and trust for driving adoption and use.



 Male, MSME, Non-User, Malawi

OF [DIGITAL] METHOD[S]."

I USE [THIS APP] BECAUSE I DON'T HAVE TO WORRY ANYMORE ABOUT RECEIVING FAKE CASH [BILLS]."

6

— Male, 30–44, Senegal

I WAS INITIATED TO DIGITAL PAYMENTS BY MY CLIENTS. THEY GAVE ME THE DESIRE TO GET INVOLVED IN IT."

Male, Micro-enterprise,
 Cameroon

WHY DO YOU USE THEM?



Reliable networks, simple and seamless user experiences, a wide range of use cases, and low transaction costs motivate usage.

In contrast, unreliable mobile networks undermine the user experience, and some users complain about delayed confirmation messages. Transaction costs and complex user interfaces further discourage usage.

SUSTAINED FREQUENT USE

As users become more comfortable with digital payments, they transition from less frequent transactions, such as receiving salaries or sending remittances, to more frequent transactions, including household purchases. Eventually, digital payments become an integral part of daily life.

# To build trust, IPS must ensure smooth service and empower end-users.

**Trust** is a non-negotiable pre-requisite for broader and deeper digital payment adoption in Africa.

Some contributors of trust, such as reliable phone or internet infrastructure, are outside the control of IPS. IPS participants can, however, build trust through system design elements.



Provide real recourse: Enable effective recourse mechanisms and consumer protection tailored to the local market.



**Empower end-users:** Educate and empower end-users to confidently and safely use digital payments.



Reduce user error: Implement instant verification of recipient details and transaction confirmations to help reduce errors.



Build systemic trust: Ensure the integrity of payment service providers, implement clear agent conduct rules, and strict personal data regulation.



- 1 What are Inclusive Instant Payment Systems (IIPS)
- Understanding the 2023 landscape of instant payment systems in Africa
- 3 End-user adoption of digital payments in Africa



# SPOTLIGHT ON POLICY AND REGULATORY HARMONIZATION FOR CROSS-BORDER PAYMENTS

- Opportunities and trends to drive scale in IIPS
- **6** The next steps toward IIPS

### Cross-border payment dynamics show the important role of regulatory harmonization in making digital payments more inclusive.



Incumbent PSPs do not see a business case to serve MSMEs and migrants with cross-border payments. High costs coupled with complex documentation and regulatory requirements drive end-users to use informal channels for both remittances and trade payments.



Harmonized policy and regulatory frameworks could help address barriers to cross-border P2P remittances, MSME trade payments (B2B), and cross-border merchant payments (P2B).



Inclusive cross-border retail payment systems would be essential digital public infrastructure that can support the implementation of digital trade as part of the African Continental Free Trade Area (AfCFTA) mandate.

## Why harmonize?



- → Issue risk-proportionate payment licenses to motivate innovators

- Address data localization requirements



- Reduce risks and costs to PSPs
- Reduce challenges to market entry for innovators seeking to generate inclusive cross-border payments

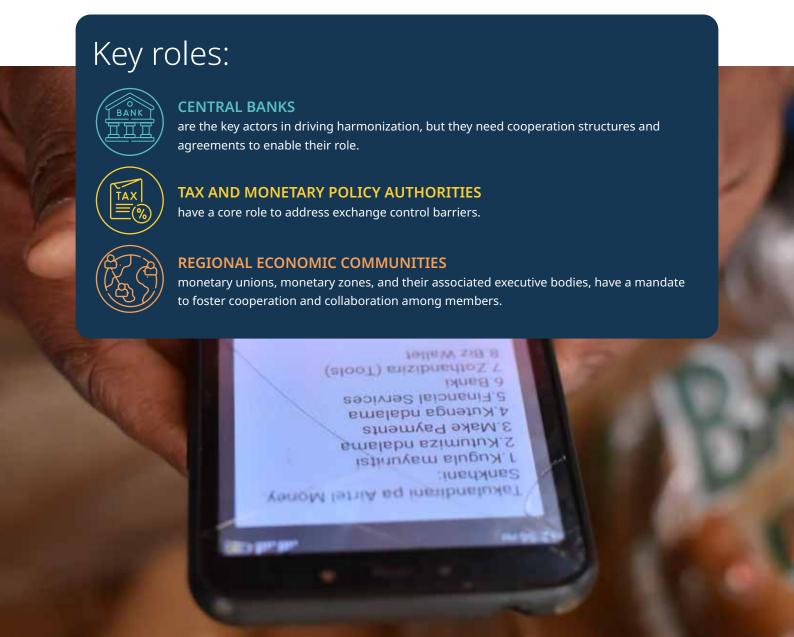


- Simplify the operating environment
- **Enable competition**

Policy harmonization can validate the authority of domestic regulators while providing guiding principles at the regional level.

# Key opportunities for policy harmonization:

- → PSP licensing requirements and supervision regimes.
- → The KYC/CDD framework, including eKYC, and the interpretation of Financial Action Task Force guidance.
- → Financial consumer protection provisions on complaint and dispute resolution processes, as well as disclosure and transparency.
- → Foreign exchange access and reporting regimes.
- → Data privacy, cross-border data sharing, and data protection principles including compatibility of payment data standards and formats.



Effective harmonization requires regional actors to formulate policies, align them with regulatory frameworks, and entrench them into trade agreements.

These building blocks are iterative and often overlap:



### **BUILDING BLOCK 1: FORMULATE INCLUSIVE POLICIES**

Craft regional and domestic policy with goals that equip regulators with mandates for cooperation.

Time to complete: Between one and three years



### **BUILDING BLOCK 2:**

ALIGN REGULATORY FRAMEWORKS WITH POLICY

Align domestic and regional regulation, guidance, rules, practices, and implementation according to common regional principles.

Time to complete: Between two and ten years



### **BUILDING BLOCK 3:**

**ENTRENCH IN TRADE AGREEMENTS** 

Trade agreements can realize longer-term harmonization outcomes.

Time to complete: Between five and ten years

Could a continental Payment Service Directive for Africa similar to the PSD in the European Union help achieve AfCFTA aspirations?

- 1 What are Inclusive Instant Payment Systems (IIPS)
- Understanding the 2023 landscape of instant payment systems in Africa
- Bnd-user adoption of digital payments in Africa
- Spotlight on policy and regulatory harmonization for cross-border payments



# OPPORTUNITIES AND TRENDS TO DRIVE SCALE IN IIPS

**6** The next steps toward IIPS

# Each IPS must establish a viable business for its coverage area with a value proposition that complements existing systems.



### Viability of IPS business models

As the number of IPS grows and overlaps occur between domestic and regional systems, as well as with private sector services, each IPS must identify a business model that will allow it to:

- Attract participants and achieve network effects
- **Enable** a range of use cases to drive scale
- **Share** infrastructure
- Disaggregate on-us transaction data



### Value proposition to participants

Buy-in by payment service providers remains limited, due to a lack of transparency about data and scheme rules as well as regulatory barriers. Ways to address these challenges include:

- > Consultative, participant-led design processes
- Transparent scheme and data rules
- Regulatory support and endorsement
  - **Risk-controlled** environments to allow new entrants to live-test products



### Higher inclusion

The gender gap in payments use is persistent, and supply-side, gender-disaggregated data is not available to help tailor design. Ways to resolve this challenge include:

- → Work with direct and indirect participants and regulators to support gender-specific needs in payment system design; support access and usage incentives for women
- → Analyze gender-disaggregated data to identify product and service design opportunities for women
- → Establish effective recourse mechanisms to counter fraud and increase trust
- → Integrate G2P use cases



### Merchant and government payment use cases

Limited use cases constrain digital value circulation and lead to lagging user adoption. G2P contracts are selectively awarded if at all digitalized. To address this challenge, IPS can:

- Develop scheme rules to encourage cheaper and reliable merchant payments
- Advocate for government to digitalize **G2P** payments



### **Technology** standards

ISO 8385 is outdated but ISO 20022 remains expensive. Moreover, there is a lack of standardized QR codes and APIs. Data sharing restrictions limit innovation. To overcome these challenges:

- Adopt API integration layers to enable integration with ISO 20022
- Adopt standardized QR codes
- **Develop** country strategies on Open Banking and Open Finance to propel technology standards

# Several end-user-, market-, and system-level trends are influencing the evolution of the IPS landscape and its ability to scale.

#### **END-USER TRENDS**



susceptible to and aware of fraud and cybercrime.



End user **increases in smartphone adoption** may reduce the dominance of USSD channels.



End users are **persistently price sensitive**.

### **MARKET-LEVEL TRENDS**



**Agents will cement their position** as enablers in the digital payments value chain.



**Fintechs will continue to launch innovative products** and increase their networks and market share.



**Regulators are revising payments** and e-money laws to foster innovation.



**Digital ID** rollouts will increasingly allow for additional proxy ID options.



Virtual assets for cross-border retail payments may divert scale from IPS.

### **SYSTEM-LEVEL TRENDS**



Banks will remain **crucial participants of IPS**.



**Fintechs will continue to provide front- and back-end services** in partnership with established PSPs rather than becoming direct IPS participants.



**Open Finance** is emerging.



General and synthetic CBDCs (sCBDC) are emerging as decentralized instant settlement and interoperability mechanisms, but demand for technical assistance exceeds supply.

- 1 What are Inclusive Instant Payment Systems (IIPS)
- Understanding the 2023 landscape of instant payment systems in Africa
- 3 End-user adoption of digital payments in Africa
- Spotlight on policy and regulatory harmonization for cross-border payments
- 5 Opportunities and trends to drive scale in IIPS



THE NEXT STEPS TOWARD IIPS

Africa has increased the availability and use of instant payments. Yet more still needs to be done to ensure that IPS are inclusive and fulfill their promise as digital public infrastructure.

An effective payment layer in the digital public infrastructure requires:



### Sustainability

- → Increased transparency and open access to scheme rules, as well as the involvement of all licensed PSPs in IPS designs.
- → Reporting based on common measurement standards of volumes and value of transactions.
- → Designed to scale and address market needs while limiting end-user costs.



### **Customer centricity**

- → Pricing models that can compete with cash and existing closed-loop solutions.
- → Inclusive services for end-users, including effective agent channels and recourse mechanisms.



### A compelling provider value proposition

- → Continued roll-out of a portfolio of scale- and value-driving use cases to increase network touchpoints and keep digital value in circulation.
- → Value-added services, including proxy IDs, centralized fraud and cybersecurity facilities, as well as centralized eKYC and CDD facilities.
- → Development of open APIs and data sharing to promote open banking and foster a competitive landscape.



### A conducive policy environment

- → Continued improvement of the supporting ecosystem with risk-based and harmonized licensing of PSPs; network upgrades; sustained roll-out of agent networks; increased penetration of smartphones, broadened coverage areas for mobile data, and more affordable data access.
- → Emphasis on regional harmonization of policy and regulation for cross-border payments and transfers so that IPS can catalyze digital trade and remittances.

AfricaNenda invites stakeholders and partners to pave the way towards IIPS as digital public infrastructure in Africa.

### The road to inclusivity requires:

### TRANSPARENT, STANDARDIZED, AND VISIBLE **GOVERNANCE STRUCTURES** in IPS utilization levels,

scheme rules, consumer recourse mechanisms, pricing, technology standards, QR codes, APIs, proxy identities/aliases, and the branding of the system and its products.





### **IMPROVING BUY-IN BY IPS**

PARTICIPANTS, leading to higher take-up by end-users. Buy-in can come through incentives and peer learning. Public private partnerships to create an integrated approach to DPI-driven development.



#### MORE PROACTIVE COORDINATION

between domestic regulators and regional bodies for the harmonization of regulations for cross border payments.

### THE IMPORTANCE OF **DISAGGREGATED DATA SHARING**

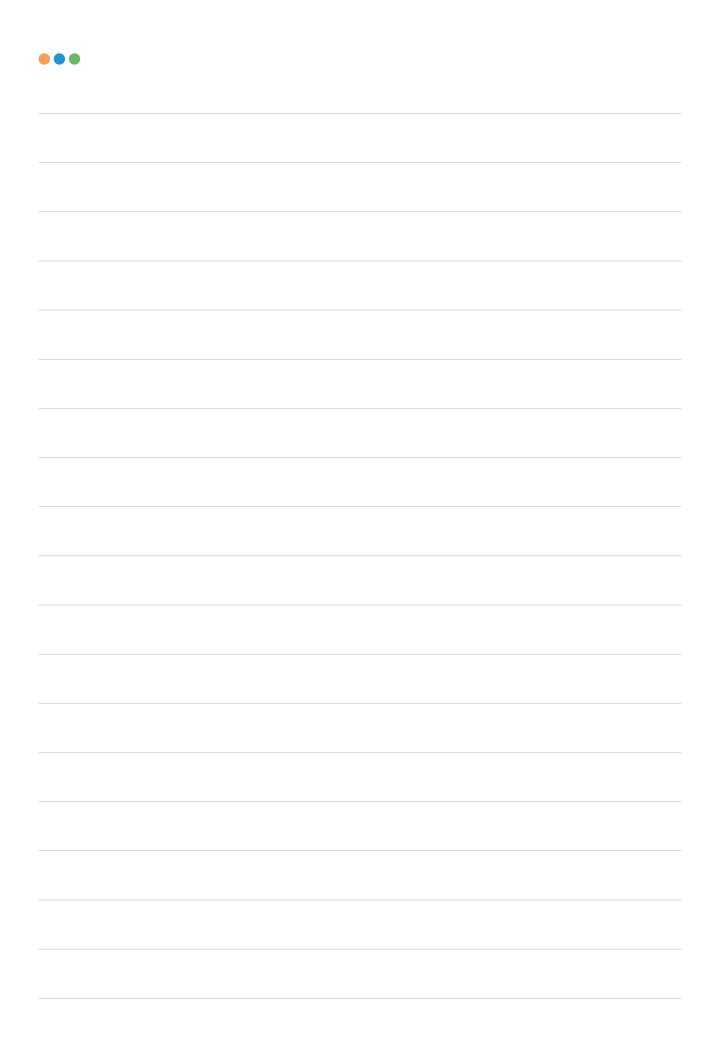
The more IPS collect and share disaggregated data on on-us and off-us transactions, case-specific flows, and gender-disaggregated data, the greater the learnings will be to the benefit of all.



### AFRICANENDA—A TRUSTED PARTNER TO STAKEHOLDERS ON THE CONTINENT

other development partners in pursuing this mission.









### AfricaNenda

13<sup>th</sup> Floor, Delta Corner Tower 2 Chiromo Road, Westlands PO Box 13796-00800 Nairobi, Kenya

www.africanenda.org

info@africanenda.org

(X) (in) @africanenda

November 2023 © 2023 - All Rights Reserved - AfricaNenda